Worldwide Joint Training and Scheduling Conference 2006-1

USPACOM J7

28 March 2006

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USPACOM J7
Director for Exercis

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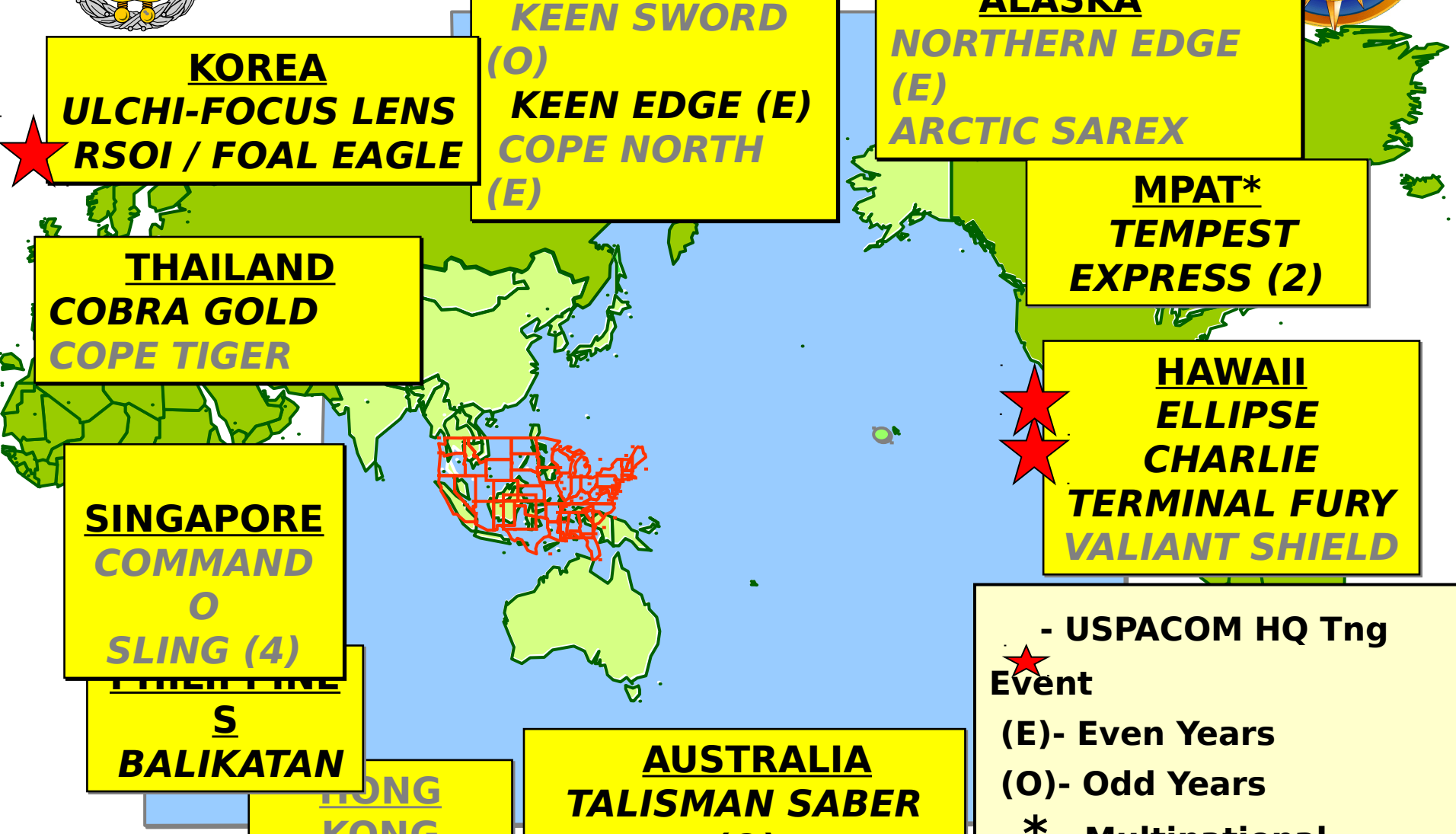
Agenda

- **USPACOM Joint Training Plan Overview**
- **USPACOM Joint Training Issues**
  - **O & M Funding**
  - **JTF Certification Costs**
  - **Joint Doctrine Development**
  - **Unfunded, Top-Driven Requirements**
  - **Individual Training**

U.S. Pacific Command Joint Exercise Program



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USPACOM Exercise Criteria

"Support/Resource Exercises that satisfy one or more of the following objectives:"

- **Credibly exercise major USPACOM plans**
- **Credibly train and certify USPACOM Joint Task F**
- **Significantly advance security cooperation in accordance with the USPACOM Theater Security Cooperation Plan.**

Exercise Assessment Process

FY06
FY07
FY08
FY09

JTF Certifications

1
2
3
4
5

Relationships

A
B
C
D
E
F
G

Access and Capabilities

A
B
C
D
E
F
G

Validate, Modify/Delete Existing Exercise Venues

Terminal Fury	Cope Tiger
Talisman Saber	Commando Sling
Ellipse Charlie	Frequent Storm
Balikatan	Northern Edge
Keen Edge	Keen Sword
RSOI	Cope North
UFL	HK SAREX
Cobra Gold	Arctic SAREX
Tempest Express	Valiant Shield
	Coop From Sea

Eliminate unnecessary stress

- Cancel/Reduce
- Combine
- Redesign

Resource/ Schedule

FY 07 – 09 Joint Training Plan

Revised USPACOM Joint Training Program

- Focuses exercise program on our two major plans, JTF certifications, and major security cooperation objectives

- Combines several of our joint exercises and cancels low pay-off

- Combines some Service and Joint exercises

- Leverages existing exercises to implement the Global Peace Operations Initiative (GPOI)

- Directs integration of Proliferation Security Initiative (PSI) training into existing exercises

JTF Certification – *Purpose*

The JTF Certification program is part of a holistic effort to improve war fighting capability in the Pacific Theater by measurably improving the ability of designated JTFs to rapidly stand-up and effectively execute a wide range of potential missions in a joint and multinational environment.

JTF Certification - *Process*

TRAIN

EXERCISE

CERTIFY

Sustainment and STAFFEX

- Form JTF
- Planning/ Process

Coach, Teach, Mentor, Measure

- Form JTF
- Process

After Action Review

- Major Training Objectiv
- Lessons Learned
- War fighting Issues
- Way-Ahead
- Staff Timeline

Conducted by…

Training Audience/S

USPACOM J7 w/JWFC Assi

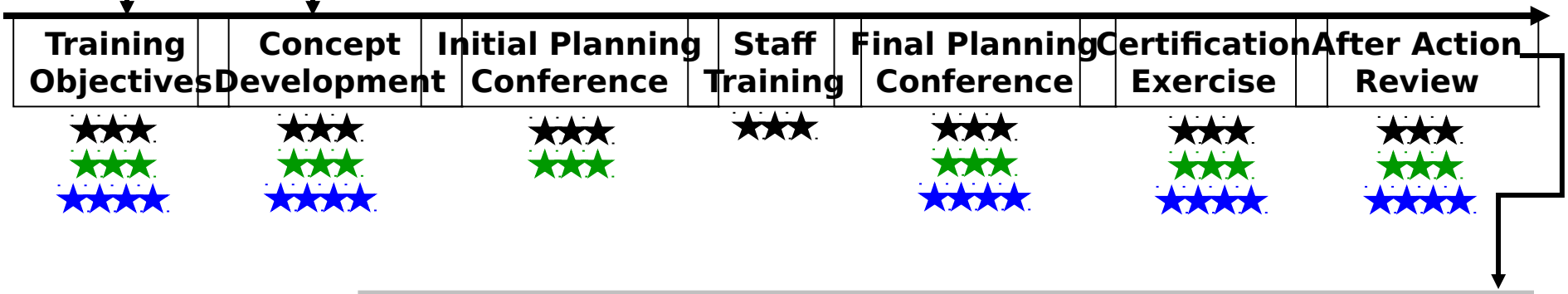
Training Audience/JWFC

Based on…

Plans; Commanders' Input; War Fighting Issues; Unit & Multinational Force SO

JTF Certification - *Planning*

- War Fighting Issues
- Core Tasks
- JTF and USPACOM Commander Input
- Contingency and Cooperation Goals and Objectives



- Update staff processes (SOPs and doctrine)
- Inputs to War Fighting Issues Program
- Update JTF Commander's Input
- Inputs to next exercise design (training objectives and scenario)

★★★★★ - USPACOM Commander ★★★ - USPACOM Deputy Commander ★★★ - JTF Commander

JTF Certification – *Big Picture*

- **Identifying the JTFs**
- **Selecting the mission sets**
- **Matching the venues**

Certification Begins in FY 07

JWFC Support to USPACOM

FY 07	FY 08	FY 09
TERMINAL FURY*	TERMINAL FURY**	TERMINAL FURY*
TALISMAN SABER*	COBRA GOLD*	TALISMAN SABER*
KEEN EDGE / YAMA SAKURA*	*JTF Cert. Event TBD**	*JTF Cert. Event TBD**

* JTF Certification

** MAJOR OPLAN

JEP O & M Funding Shortfall

Topic: Joint Exercise Program O&M Funding Shortfall

Status: Increased O&M funding required to fully execute the Joint Exercise Program.
- Includes contractor support, planner travel for conferences, site surveys, etc.

Issue(s): Chairman's "Strategy Based - Requirements Driven" approach to executing the JEP attempts to provide ample Strategic Lift funding but O&M funding remains insufficient and has a definite impact on the success of exercises and training.

FY	POM	Initial Dist.	Incremental Funds	Shortfall
06	8.046M	4.25M	0	2.1M*
07	8.207M	4.4M	0	1.8M*

*Shortfall remaining after restructure/reorg. of JEP, dramatic reduction of sim. capability, and reduction of capability to support component and HQ participation in exercise planning process.

Impact: Unable to meet Theater Security Cooperation Guidance and conduct fully integrated Joint and Combined training. Important exercises scaled down. Reduced exercise planning support. Training Objectives not met.

Actions to Resolve Issue (Current/Planned): Supplement Geographic Combatant Commands' O&M funding specifically focused on exercises during this fiscal year and provide for future requirements.

Unfunded JTF Certification Costs

Topic: Unfunded JTF Certification Costs

Status:Unified Command Plan directs combatant commanders to certify HQ staffs designated to serve as JTF staffs and functional components.
-USPACOM implementing periodic (biennial) certification for **2** designated JTFs and **3** contingency 3-star service HQs.
- Increased costs include: diversion of one contractor man-year (minimum) for program development/maintenance, $650K in additional funding for SJFHQ-Pacific as the JTF trainer and a third exercise support / DTT package from JFCOM/JWFC

Issue(s): JTF Certification responsibility was levied on combatant commanders without concurrent resources to assist in implementation.

Impact: Without additional resources, a “make-do” implementation will detract from the level of JTF training and operational readiness.

Actions to Resolve Issue (Current/Planned): JS J7 provide adequate resources to fully implement the USPACOM JTF Certification program.

Joint Doctrine Development

Topic: Joint Doctrine Development

Status:JS J-7 proposed a Joint DOTMLPF Change Recommendation (DCR) for Doctrine Development in Oct 2005, which would have included funding for the JDSs, but it was withdrawn in Feb 2006.

Issue(s): Joint Doctrine Development System (JDDS) requires combatant command participation. Travel requirement to participate in working groups up to 100 days/yr. No funding or gov't. billet for a full time doctrine position.

Impact: USPACOM is unable to fully support the Joint Doctrine Development process.

Actions to Resolve Issue (Current/Planned): USPACOM supports JS J-7 efforts to fund a JDS at the COCOM level.

Top-Driven Exercise / Training Requirements

Topic: Top Driven Exercise / Training Requirements

Status: USPACOM committed to reducing exercise PERSTEMPO per Sec Def guidance.

Issue(s): New exercise requirements dictated from above the COCOM level.

- Homeland Defense
- Pandemic Influenza
- Proliferation Security Initiative
- Global Peace Operations Initiative, etc.

The task, either stated or implied, is to create new exercise venues for each of these requirements.

Impact: Increases the challenge Combatant Commands face as they attempt to comply with Sec Def guidance.

Actions to Resolve Issue (Current/Planned): CDRUSPACOM directed these new requirements be addressed through existing USPACOM, Service, or other nations' exercises as appropriate.

- **Joint Staff must help to spread the word and "hold the line" on exercise program growth.**
- Funding be provided to assist exercise Executive Agents incorporate emerging exercise requirements

Individual Training Shortfall

Topic: USPACOM Individual Training Shortfall

Status: Long-identified need for a formal individual training program.
Includes: Basic joint concepts and organization, Theater-and headquarters-specific orientation/training, Job-specific training, both initial and sustainment.
- Complements, does not replace, formal Joint Professional Military Education.
- Requires centralized and decentralized, local and distributed modules.
- JKDDC should address job-specific individual AO training as well as "joint education."

Issue: New action officers arrive unprepared. USPACOM lacks funding to design and conduct this training "out of hide." JKDDC products are not addressing the requirement. Centralized development of COCOM specific modules at JFCOM cannot adequately capture unique requirements.

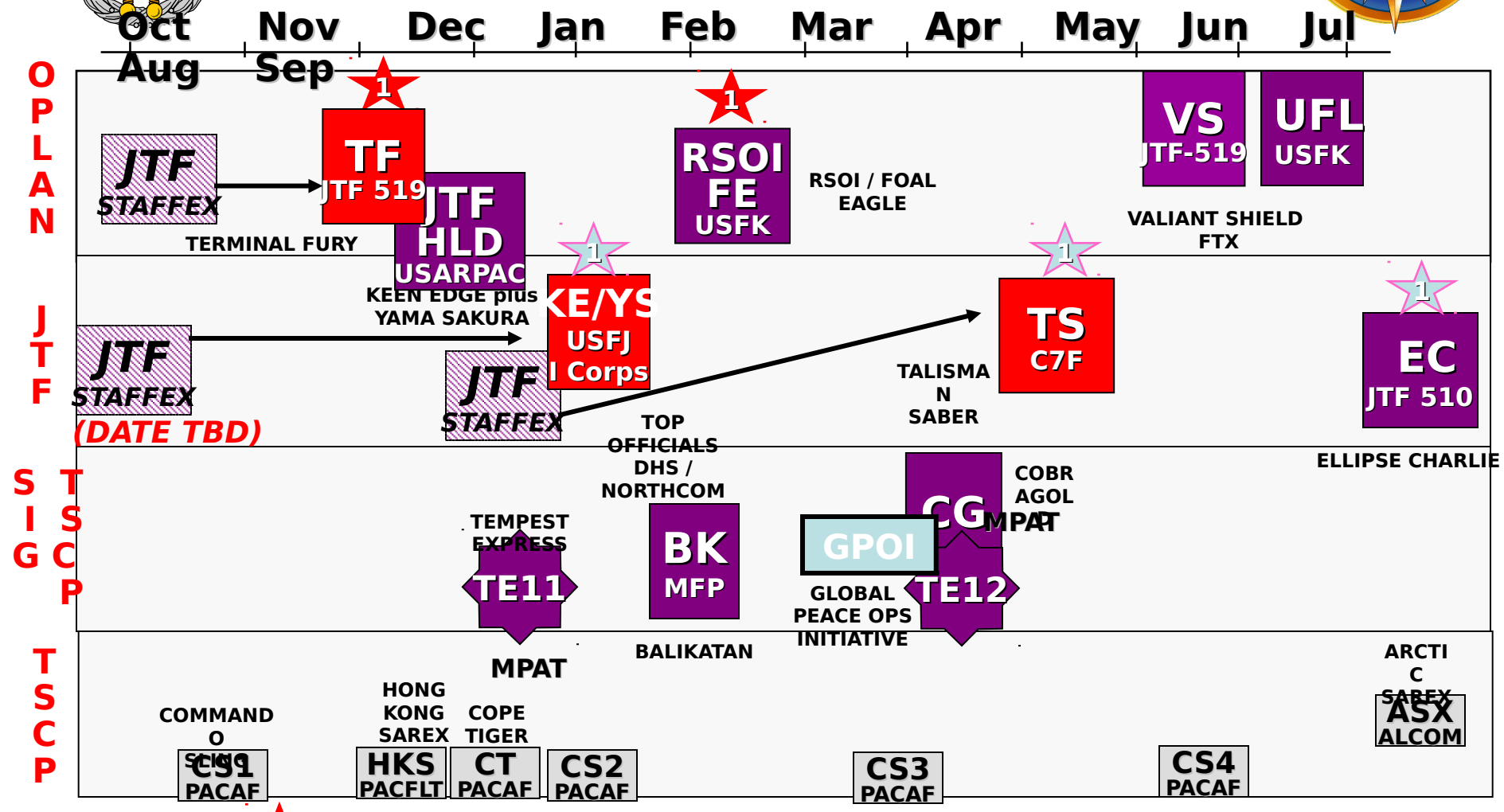
Impact: Unable to conduct required individual joint action officer training.

Actions to Resolve Issue (Current/Planned): Geographic Combatant Commands consolidate/validate common requirements. Council of Colonels determine appropriate mix of "centralized" support vice local requirement. Reengage in discussion for a centrally funded individual / staff training capability at the Combatant Commands, per TC AoA Alt 5.

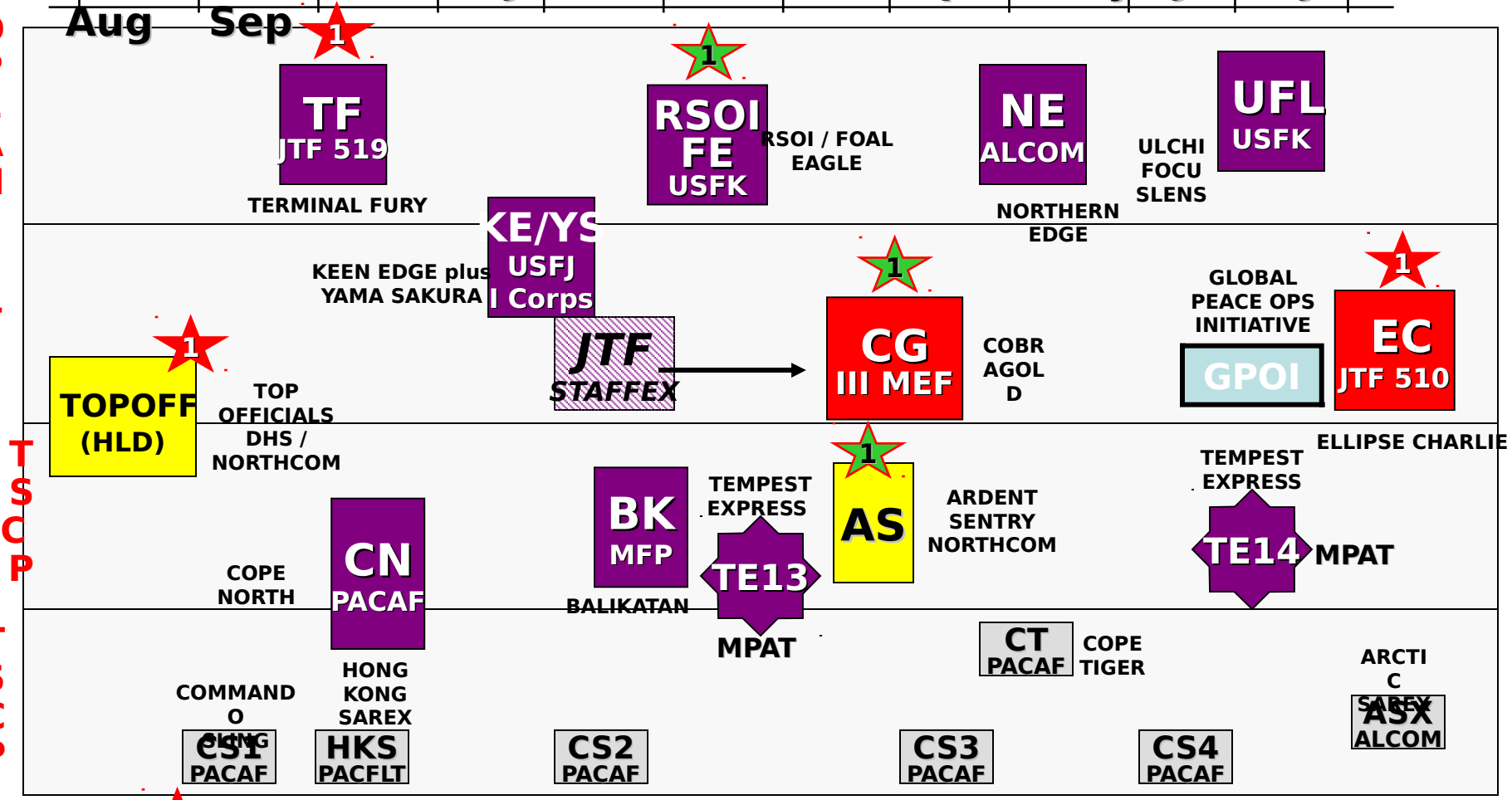
Questions?

BACKUPS

Joint Exercise Calendar - FY07



Joint Exercise Calendar - FY08



Training and Exercises that…

Make us stronger…

War Fighting

- **Relevant and Ready JTFs**
  - **The right JTFs Designated and Resourced**
  - **JTF Certification Process**
  - **Exercise Design**

Cooperation

- **Engagement**
  - **Relationships/Trust/Confidence**
  - **Access**
  - **Capacity/Capabilities**

Improve the credibility of our plans…

Observations

- **Focus staffs on most likely and most dangerous friction points**
- **General observations about assumptions, forces, access, requirement**

Improve our confidence in our ability to execute our plans

Experience

- **Training and Exercises**
- **Personal Contacts**

Enduring Improvements

- **Measured Performance/Capabilities**
- **Lessons Learned**
- **War Fighting Issues**
- **Follow-Up Exercise Design**

Global Peace Operations Initiative (GPOI)

- G8 Nation Initiative, proposed by President Bush in 2004.
- Goal is 75,000 globally trained peacekeepers by 2010
- Asia-Pacific: 15,000 peacekeepers trained to UN Guidelines:
  - Advance Security Cooperation in Asia Pacific Region
  - Build on Military to Military relationships
  - Enhance Interoperability
  - Encourage “Supporting Partnerships”
  - Encourage long term sustainment
- Thailand Ministry of Defense, Ministry of Foreign Affairs, and Royal Thai Supreme Command concurred with GPOI program in October 2005.
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Lines of Operation

- Assessment
- Education
- Collective Unit Training/Exercises
- Capstone Event
- Follow-on assessments
- Equip/Equipment

GPOI Lanes Training

Occurs simultaneously with Cobra Gold 06

1 Thai Army and 1 Thai Marine Company

33 UN Tasks picked by RSTC

Location: Buriram

7-14 May Training for Thai Lane Trainers

15-26 May Lanes Training

1 Thai Platoon and Thai Lane Trainers Participate in Khaan Quest, Aug 06

GPOI provides funding for both events

Summary of Asia-Pacific GPOI

Builds capacity and capability

Does not create new units

Leverages existing Host Nation structure(s)

Leverages regional capabilities to meet national goals

Long term sustainment and standardization

Countries own their plan…not a cookie cutter approach

Training recognition by the United Nations

Linked strategic and operational Theater Security Cooperation objectives

Team USPACOM

- COL Al Schneider – J7
- Mr. Bernie Carey – USPACOM JTIMS Mgr
- Mr. Tom Johnson – USPACOM JTSS
- Mr. Jim Long – USPACOM JLLS
- Mr. Tom Wood – USPACOM JIATS

- Mr. Bob Hensler – JFCOM LNO to USPACOM

J7 Mission and Enablers

J7 Mission Statement

J7 Directorate designs, coordinates, and executes exercises for a diverse range of participants throughout the USPACOM AOR in order to improve joint war fighting capability and readiness, and advance regional security cooperation.

J7 Joint Mission Essential Task List (JMETL)

- **J71: (ST 4.2.4) Establish and Maintain Training of Joint and Combined Forces**
- **J72: (J7 ST 7.2) Plan, Coordinate, and Execute Theater Security Cooperation Plan Exercises**
- **J73: (J7 ST 7.3) Develop and Mature Joint and Combined War fighting Concepts and Initiatives**